

Fact Sheet

Highlights 2013

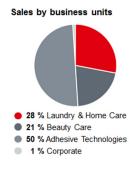
- Solid OSG driven by all businesses & regions
- **Emerging Markets with very strong OSG**
- Adj. EBIT margin at all-time high, supported by all businesses
- Net debt changed to net cash position
- Increase in dividend payout ratio
- Successful first step in 2016 strategy execution

Key Financials

| in mill. € | 2012 | 2013 |
|---|-------------------|--------|
| Sales | 16,510 | 16,355 |
| Organic Sales Growth (in%) | 3.8 | 3.5 |
| Adjusted ¹ operating profit (EBIT) | 2,335 | 2,516 |
| Adjusted ¹ EBIT margin (in%) | 14.1 | 15.4 |
| Adjusted¹ EPS pref (in €) | 3.63 ² | 4.07 |
| Dividend pref. share (in €) | 0.95 | 1.22 |

¹ Adjusted for one-time charges/gains and restructuring charges.

Sales 2013





Sales and EBIT development

| in € m | 2009 | 2010 | 2011 | 2012 | 2013 |
|-------------------------|--------|--------|--------|--------|--------|
| Sales (CAGR = 4.8%) | 13,573 | 15,092 | 15,605 | 16,510 | 16,355 |
| Organic growth (in %) | -3.5 | 7.0 | 5.9 | 3.8 | 3.5 |
| EBIT* (CAGR = 16.5%) | 1,364 | 1,862 | 2,029 | 2,335 | 2,516 |
| EBIT Margin (in %)* | 10.0 | 12.3 | 13.0 | 14.1 | 15.4 |

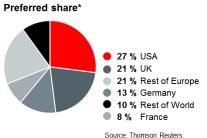
^{*} EBIT and EBIT Margin adjusted for one-time charges/gains and restructuring charges

Henkel Shareholder Structure

The ownership pattern of our preferred shares - the significantly more liquid class of stock - is widely diversified. A majority of these shares are owned by institutional investors with globally distributed shareholdings.

Further information about Henkel and its shares are available on our Investor Relations Website

www.henkel.com/ir







39 % Free float

Ordinary share

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Events 2014/2015

03/04/2015 Conference Call & Earnings Release FY 2014 04/13/2015 Annual General Meeting 05/07/2015 Conference Call & Earnings Release Q1/2015 06/01/2015 Investor & Analyst Day Laundry & Home Care

08/12/2015 Conference Call & Earnings Release Q2/2015 11/11/2015 Conference Call & Earnings Release Q3/2015

² Adjusted in application of IAS 19 revised.

^{*} Institutional Investors



Fact Sheet

Leading market positions

We are continuing to expand our three business units Laundry & Home Care, Beauty Care and Adhesive Technologies, each of which offer considerable potential, both for further organic growth and for enhanced profitability.

Already today, we enjoy leading positions in all three units, which we intend to further expand going forward.

Laundry & Home Care



Key Facts 2013

- Strong organic sales growth
- Adj. EBIT margin showing excellent increase
- Emerging markets OSG double-digit
- Mature markets OSG slightly negative
- Strong promotional pressure
- Innovation rate 45%

Sales by Segments 2013:



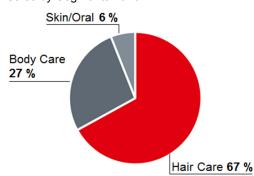
Beauty Care



Key Facts 2013

- Solid organic sales growth
- Adj. EBIT margin showing strong increase
- Emerging markets OSG very strong
- Mature markets OSG positive
- Strong promotional pressure
- Innovation rate 45%

Sales by Segments 2013:



Adhesive Technologies



Key Facts 2013

- Solid organic sales growth
- Adj. EBIT margin showing excellent increase
- Emerging markets OSG strong
- Mature markets OSG positive
- Innovation rate 30%

Sales by Segments 2013:

