

Overview - Acquisitions 2010

Business Sector	Object	Description	Country	Revenues		Signing	Closing	Consoli- dation			Comment	Published in press release	Published in quarterly report	Published in annual report
		Increase of our shareholding in Henkel Huawei Electronics from 71.1 percent to 100 percent.	China						7	MEUR			Q3/2010, p. 20	2010, p. 52
		Acquisition of 100 percent of Schwarzkopf Inc., Culver City, California, USA.	USA					01.01.11	41	MEUR				2010, p. 52
Home Care		Increase of our shareholding in two companies to 100 percent.	Guatemala/ Cyprus						23 6	MEUR				2010, p. 52
Cosmetics/ Toiletries	Indola Retail Business	Acquisition of distribution rights for the hair care brand Indola in Israel	Middle East/ Israel						1	MEUR			Q3/2010, p. 20	2010, p. 52