

Overview - Acquisitions 2015

Business Unit	Object	Key brands	Country/ Region	Annual sales		Signing on	Completion on	Purchase price		Comment	Published in press release	Published in quarterly report	Published in annual report
Adhesive Technologies	Acquisition of outstanding non-controlling shares of Henkel (Jiangsu) Auto Parts Co. Ltd. (to 100%)	-	Danyang/ China				29.05.15	MEUR	19			Q3/2015, p. 35	2015, p. 71, 126
Adhesive Technologies	Novamelt GmbH, pressure-sensitive hotmelt adhesives	-	Germany/ North America	MEUR	~ 50	14.04.15	01.06.15	MEUR	48	~ 100 employees	16.04.2015	Q2/2015, p. 4, 22, 35	2015, p. 59, 71, 126
Adhesive Technologies	Acquisition of outstanding non-controlling shares of Henkel Chembond Surface Technologies Ltd. (to 100%)	-	Navi Mumbai/ India				18.06.15	MEUR	26			Q3/2015, p. 35	2015, p. 71, 126
Beauty Care	Industrias Wet Line S.A. de C.V.; hairstyling business	Xtreme	Mexico/ Latin America	MEUR	~ 40	15.07.14	16.07.15	MEUR	55			Q3/2015, p. 35	2015, p. 59, 71, 126
Laundry & Home Care	Laundry detergents and pre-wash brands	Cold Power, Dynamo, Fab, Sard	Australia/ New Zealand	MEUR	~ 100	11.05.15	01.12.15	MEUR	194		12.05.2015	Q3/2015, p. 35	2015, p. 59, 71, 126
Adhesive Technologies	Magna-Tech, vacuum impregnation	-	USA	MEUR	~ 15	14.12.15	14.12.15	MEUR	32				2015, p. 59, 71, 126