

**Overview - Acquisitions 2012**

Business Sector	Object	Description	Country	Revenues			Signing	Closing	Consolidation	Price		Comment	Published in press release	Published in quarterly report	Published in annual report
Cosmetics/ Toiletries	<b>Distribution company Bella Vista A/S</b>	Acquisition of control of the distribution company Bella Vista A/S, Silkeborg, Denmark. Our share of voting rights in the company is 100 percent.	Denmark				02.01.12	02.01.12	31.03.12	5	MEUR	A provisional difference of 4 million euros has been recognized.		Q1/2012, p. 19	2012, p. 63
Adhesive Technologies	<b>Chemofast Anchoring GmbH</b>	Acquisition of outstanding non-controlling interests in Chemofast Anchoring GmbH, Willich, Germany, spending 7 million euros to increase our shareholding from 73 percent to 95 percent	Germany					28.02.12		7	MEUR			Q1/2012, p. 19	2012, p. 63
Adhesive Technologies	<b>Pressure Sensitive Adhesives product range from Cytec Industries</b>	Acquisition of pressure sensitive adhesives product range from Cytec Industries Inc., USA.	USA	2011	94	MUSD	11.05.12	01.08.12		88	MEUR	Business includes 80 employees.	11.05.12	Q3/2012, p. 34	2012, p. 63
Laundry & Home Care	<b>Laundry business from Colgate-Palmolive</b>	Acquisition of laundry cleaning business from Colgate-Palmolive in Dominican Republic including the Fab brand.	Dominican Republic					31.08.12		22	MEUR		04.09.12	Q3/2012, p. 34	2012, p. 63
Cosmetics/ Toiletries	<b>Rilken Cosmetics Industry S.A.</b>	Acquisition of outstanding non-controlling interests in Rilken Cosmetics Industry S.A., Athens (increase of shareholding from 78 to 100 percent). Company has been delisted and merged to its parent, Henkel Hellas S.A., Athens.	Greece						31.12.12	3	MEUR				2012, p. 63