

Overview - Acquisitions

Business Sector	Object	Description	Country	Sales		Signing	Closing	Consoli- dation			Comment	Published in press release	Published in quarterly report	Published in annual report	
		Aqcuisition of outstanding shares from minority shareholders.	Egypt/Serbia							7	MEUR				2008, p. 41
Beauty Care	Hakanit Oy	Acquisition of an earlier distributor in order to be able to better utilize existing potential in the market through a direct presence.	Finland					02.01.08		17	MEUR				2008, p. 41
Adhesive Technologies	business owned by	Acquisition of Adhesives und Electronic Materials business owned by National Starch & Chemicals Company from Akzo Nobel	USA	2007	1,83	MEUR	13.08.07	03.04.08	03.04.08	3,7	Mrd. EUR		30.07.2007/ 06.08.2007/ 03.04.2008	Q2/2008, p. 23/ Q3/2008, p. 23	2008, p. 41/42