

Overview - Divestments

| Business Sector | Object | Description | Country | Sales | | Signing | Closing | Dekonso- lidation | Price | | Comment | Published in press release | Published in quarterly report | Published in annual report | |
|--------------------------|---|--|----------------------------|-------|----|---------|----------|----------------------|----------|-------|--------------|-------------------------------|----------------------------------|---|-------------|
| Beauty Care | Disposal of the brands Nature's Family, Topol, Porcelana und Lilt | Disposal of a number of relatively small brands as part of the ongoing portfolio review | USA | 2007: | 4 | MEUR | 20.05.08 | | | 5 N | MEUR | | | Q2/2008, p. 15 | 2008, p. 41 |
| Adhesive Technologies | water treatment business & minority shareholding in Cemedine | Ludwigsnaten (associated company of Israel Chemicals Ltd.) and a minority shareholding in the Japanese company Cemedine. | Deutsch- land/ Japan | 2006: | 52 | MEUR | 20.11.07 | 11.01.08 | 14.01.08 | | | | 14.01.2008 | Q1/2008, p. 12, Q2/2008, p. 15 Q3/2008, p. 15 | 2008, p. 42 |
| | Divestment of Stake in Ecolab Inc. | Divestment of our shareholding (29,4%) in Ecolab Inc. on the stock exchange | USA | | | MEUR | 10.11.08 | 13.11.08 | | 1,7 N | ∕Ird. EUR | | 10.11.2008/ 13.11.2008 | | 2008, p. 42 |