

**INFORMATION ON SHARES HELD BY
HENKEL AG & CO. KGAA AND THE
HENKEL GROUP AS OF DECEMBER 31, 2025**



INFORMATION ON SHARES IN AFFILIATED COMPANIES AND OTHER INVESTMENTS

1. Fully consolidated subsidiaries

		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Algeria						
Henkel Algérie S.P.A.	Dely Ibrahim	100.00	0.00	81	39	
Argentina						
Henkel Argentina S.A.	Buenos Aires	100.00	99.97	31	17	
Australia						
Henkel Australia Pty. Ltd.	Kilsyth	100.00	52.38	436	36	
Henkel Finance Australia L.P.	Kilsyth	100.00	99.90	-14	11	
Austria						
Henkel Austria Gesellschaft mbH	Vienna	100.00	0.00	44	13	
Henkel Central Eastern Europe Gesellschaft mbH	Vienna	100.00	0.00	723	164	
Henkel Central Eastern Europe Operations Gesellschaft mbH	Vienna	100.00	0.00	512	20	
Bahrain						
NRI Middle East W.L.L.	Hidd	100.00	0.00	0	0	
Belarus						
Henkel Bautechnik TAA	Zaslavye	66.00	0.00	9	2	
Belgium						
Henkel Belgium N.V.	Brussels	100.00	0.00	200	16	
Henkel Belgium Operations N.V.	Brussels	100.00	0.00	672	651	
Seal for Life Industries BV	Westerlo	100.00	0.00	23	6	
Bosnia and Herzegovina						
Henkel Adhezivi BH d.o.o.	Bileća	100.00	0.00	10	1	
Henkel BH d.o.o.	Sarajevo	100.00	0.00	3	3	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Brazil						
Henkel Ltda.	São Paulo	100.00	33.59	145	-6	
Bulgaria						
Henkel Bulgaria EOOD	Sofia	100.00	0.00	4	4	
Henkel Bulgaria Operations EOOD	Sofia	100.00	0.00	5	0	
Canada						
G. Gauthier Metallurgical, Inc.	Montreal	100.00	0.00	0	0	
Henkel Adhesive Technologies Canada Operations Corporation	Toronto	100.00	0.00	0	0	
Henkel Canada Corporation	Mississauga	100.00	0.00	53	13	
Henkel Consumer Brands Canada Corporation	Toronto	100.00	0.00	13	0	
SFL Canusa Canada Ltd.	Toronto	100.00	0.00	56	4	
Chile						
Aislantes Nacionales SpA	Santiago de Chile	100.00	0.00	241	3	
Henkel Chile Ltda.	Santiago de Chile	100.00	100.00	23	3	
China						
Ablestik (Shanghai) Ltd.	Shanghai	100.00	0.00	84	51	
Changchun Henkel Surface Technologies Co. Ltd.	Changchun	60.00	0.00	52	7	
Chengdu Henkel Adhesive Technologies Co. Ltd.	Chengdu	100.00	0.00	4	1	
Guangzhou Henkel Surface Technologies Co. Ltd.	Guangzhou	100.00	0.00	18	3	
Henkel (China) Co. Ltd.	Shanghai	99.11	0.00	146	34	
Henkel (China) Investment Co. Ltd.	Shanghai	100.00	0.00	87	54	
Henkel (Jiangsu) Auto Parts Co. Ltd.	Danyang	100.00	0.00	29	5	
Henkel Adhesive Technologies (Guangdong) Co. Ltd.	Guangdong	100.00	0.00	70	7	
Henkel Adhesive Technologies (Shanghai) Co. Ltd.	Shanghai	100.00	0.00	8	0	
Henkel Chemical Technologies (Shanghai) Ltd.	Shanghai	100.00	0.00	203	23	
Henkel Loctite (China) Co. Ltd.	Yantai	100.00	0.00	258	131	
Mascoat (Beijing) Trading Limited Company	Beijing	100.00	0.00	0	0	
Suzhou Boke Biotechnology Co., Ltd.	Taicang	100.00	0.00	36	1	
The Bergquist Company Shenzhen Ltd.	Shenzhen	100.00	0.00	0	0	
The Bergquist Company Zhuhai Ltd.	Zhuhai	100.00	0.00	11	1	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Colombia						
Henkel Colombiana S.A.S.	Bogotá	100.00	50.00	40	3	
Costa Rica						
Henkel Costa Rica Ltda.	Alajuela	100.00	100.00	23	5	
Croatia						
Henkel Croatia d.o.o.	Zagreb	100.00	0.00	4	5	
Cyprus						
GPM-Henkel Ltd.	Nicosia	100.00	0.00	7	1	
Czech Republic						
Henkel CR spol. s r.o.	Prague	100.00	0.00	25	13	
Denmark						
Henkel Denmark A/S	Ballerup	100.00	0.00	15	3	
Egypt						
Henkel Egypt for Industry and Trade SAE	Cairo	100.00	100.00	-4	-2	
Estonia						
Henkel Balti Operations OÜ	Pärnu	100.00	0.00	37	0	
Henkel Balti OÜ	Tartu	100.00	0.00	9	3	
Finland						
Henkel Finland Oy	Vantaa	100.00	0.00	29	2	
France						
Henkel France Operations SAS	Boulogne-Billancourt	100.00	0.00	37	1	
Henkel France SAS	Boulogne-Billancourt	100.00	0.00	766	82	
Henkel Technologies France SAS	Boulogne-Billancourt	100.00	0.00	368	21	
Schwarzkopf SAS	Boulogne-Billancourt	100.00	0.00	23	1	
Georgia						
Henkel Building Chemicals Georgia LLC	Tbilisi	100.00	100.00	7	1	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Germany						
Hans Schwarzkopf & Henkel GmbH	Hamburg	100.00	100.00	0	0	(1)
Henkel Beauty & IB Holding GmbH	Düsseldorf	100.00	0.00	-36	-1	
Henkel Erste Holding GmbH	Düsseldorf	100.00	100.00	2	0	
Henkel Holding KGaA & Co. KG*	Düsseldorf	100.00	100.00	16,300	420	
Henkel Innovation Investments GmbH	Düsseldorf	100.00	0.00	299	0	(1)
Henkel IP Management and IC Services GmbH	Monheim	100.00	100.00	1,626	0	(1)
Henkel License GmbH	Düsseldorf	100.00	100.00	0	0	(1)
Henkel Management AG	Düsseldorf	100.00	100.00	2	0	(1)
Henkel Zweite Holding GmbH	Düsseldorf	100.00	100.00	59	0	
Inter Beteiligungsverwaltungs-Gesellschaft mbH	Düsseldorf	100.00	100.00	6	1	
Persil Service GmbH	Düsseldorf	75.00	75.00	4	0	
Schwarzkopf & Henkel Production Europe GmbH & Co. KG*	Düsseldorf	100.00	100.00	65	-5	
Sonderhoff Holding GmbH	Cologne	100.00	88.14	27	0	
Great Britain						
eSalon.com Ltd.	London	100.00	0.00	1	0	
Henkel BidCo Ltd.	Hemel Hempstead	100.00	0.00	0	0	
Henkel Industrial Adhesives Ltd.	Hemel Hempstead	100.00	100.00	37	5	
Henkel Limited	Hemel Hempstead	100.00	0.00	485	30	
Henkel UK Operations Limited	Hemel Hempstead	100.00	0.00	20	2	
NRI Europe Limited	Hemel Hempstead	100.00	0.00	0	1	
NRI International Limited	Hemel Hempstead	100.00	0.00	2	0	
Greece						
Henkel Hellas S.A.	Athens-Moschato	100.00	0.00	39	4	
NRI Infrastructure Europe S.M.P.C.	Marousi	100.00	0.00	1	0	
Guatemala						
Henkel La Luz S.A.	Guatemala City	100.00	100.00	48	5	
Hong Kong						
Henkel Hong Kong Holding Ltd.	Hong Kong	100.00	0.00	268	66	
Shiu Fung Electronics Ltd.	Hong Kong	100.00	0.00	25	4	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Hungary						
Henkel Magyarország Kft	Budapest	100.00	0.00	34	15	
Henkel Magyarország Operations Kft	Budapest	100.00	0.00	77	3	
India						
Henkel Adhesives Technologies India Pvt. Ltd.	Navi Mumbai	100.00	100.00	129	14	
Henkel Anand India Pvt. Ltd.	New Delhi	51.00	51.00	24	16	
Seal for Life India Private Limited	Vadodara	100.00	0.00	14	3	
Indonesia						
PT Henkel Adhesive Technologies	Kota Tangerang Selatan, Banten	100.00	0.00	32	3	
PT Henkel Footwear and Speciality Adhesives	Tangerang	55.00	0.00	12	5	
PT Henkel Indonesien	Kota Tangerang Selatan, Banten	84.70	0.00	16	4	
Iran						
Henkel Industries PJSC	Tehran	100.00	0.00	11	7	
Pakvash PJSC	Saveh	96.24	0.00	41	31	
Pharco Chemie Industries PJSC	Tehran	100.00	0.00	7	2	
Ireland						
Henkel Ireland Distribution Ltd.	Dublin	100.00	0.00	117	3	
Henkel Ireland Operations and Research Ltd.	Dublin	100.00	0.00	595	97	
Israel						
Henkel Soad Ltd.	Natanya	100.00	100.00	33	6	
Italy						
Henkel Italia Holding S.r.l.	Milan	100.00	100.00	207	3	
Henkel Italia Operations S.r.l.	Milan	100.00	0.00	87	34	
Henkel Italia S.r.l.	Milan	100.00	0.00	432	31	
Japan						
Henkel Ablestik Japan Ltd.	Yokohama	100.00	0.00	22	7	
Henkel Japan Ltd.	Tokyo	100.00	0.00	170	8	
Shiseido Professional Inc.	Tokyo	80.00	0.00	68	3	
Jordan						
Henkel Jordan PSC	Amman	60.00	60.00	4	-1	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Kazakhstan						
Henkel Central Asia & Caucasus TOO	Almaty	100.00	0.00	5	-6	
Kenya						
Henkel Kenya Ltd.	Nairobi	100.00	100.00	9	2	
Latvia						
Henkel Latvia SIA	Riga	100.00	0.00	7	3	
Lebanon						
Detergenta Holding S.A.L.	Beirut	99.95	0.00	8	0	
Henkel Lebanon S.A.L.	Beirut	50.00	50.00	25	5	
Luxembourg						
Henkel Re S.A.	Luxembourg	100.00	100.00	48	8	
Malaysia						
Henkel (Malaysia) Sdn. Bhd.	Petaling Jaya	100.00	100.00	37	13	
Mexico						
Henkel Capital S.A. de C.V.	Mexico City	100.00	100.00	634	22	
Seal for Life Industries México S. de R.L de C.V.	Tijuana	100.00	0.00	13	-1	
Netherlands						
Dhatec B.V.	Bergeijk	100.00	0.00	7	3	
Henkel Global Supply Chain B.V.	Amsterdam	100.00	0.00	7,180	1,613	
Henkel Nederland B.V.	Utrecht	100.00	0.00	2,428	361	
Henkel Nederland Management and Services C.V.*	Amsterdam	100.00	0.00	37	5	
Henkel Nederland Operations B.V.	Scheemda	100.00	0.00	21	3	
Henkel Strategic Business Solutions B.V.	Amsterdam	100.00	0.00	3,935	361	
Mascoat B.V.	Waalwijk	100.00	0.00	2	0	
Seal for Life Global Dutch Holding B.V.	Stadskanaal	100.00	0.00	819	9	
SFL Canusa International B.V.	Leiden	100.00	0.00	1	0	
Stopaq B.V.	Stadskanaal	100.00	0.00	25	12	
New Zealand						
Henkel New Zealand Ltd.	Auckland	100.00	100.00	43	1	
Nigeria						
Expand Global Industries Ltd.	Ibadan	100.00	0.00	-1	-5	
Norway						
Henkel Norway AS	Oslo	100.00	0.00	5	1	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Pakistan						
Henkel Industrial Adhesives Pakistan Pvt. Ltd.	Lahore	100.00	0.00	6	1	
Peru						
Henkel Peruana S.A.	Lima	100.00	100.00	35	6	
Philippines						
Henkel Philippines, Inc.	City of Makati	100.00	100.00	17	0	
Henkel Philippines Applied Technologies, Inc.	City of Cabuyao	100.00	100.00	6	0	
Poland						
Henkel Polska Operations Sp. z o.o.	Warsaw	100.00	0.00	88	2	
Henkel Polska Sp. z o.o.	Warsaw	100.00	0.00	51	32	
Portugal						
Dum Dum Portugal, Unipessoal Lda.	Lisbon	100.00	0.00	1	0	
Henkel Ibérica Portugal, Unipessoal Lda.	Bobadela	100.00	0.00	15	3	
Romania						
Henkel Romania Operations Srl	Bucharest	100.00	0.00	29	1	
Henkel Romania Srl	Bucharest	100.00	0.00	39	15	
Saudi Arabia						
Arabian Company for Detergents Ltd.	Riyadh	75.00	75.00	18	11	
Henkel Arabia for Home and Personal Care Products Co. Ltd.	Riyadh	100.00	95.00	45	2	
Henkel Industrial Company	Dammam	53.00	0.00	45	6	
Serbia						
Henkel Srbija d.o.o.	Belgrade	99.89	0.00	266	45	
Singapore						
Henkel APAC Supply Chain Pte. Ltd.	Singapore	100.00	0.00	2	1	
Henkel Singapore Holding Pte. Ltd.	Singapore	100.00	0.00	1,276	0	
Henkel Singapore Pte. Ltd.	Singapore	100.00	100.00	48	4	
Slovak Republic						
Henkel Slovensko spol. s r.o.	Bratislava	100.00	0.00	22	14	
Slovenia						
Henkel Maribor d.o.o.	Maribor	100.00	0.00	60	2	
Henkel Slovenija d.o.o.	Ljubljana	100.00	0.00	7	2	
Henkel-Storitve d.o.o.	Maribor	100.00	0.00	1	0	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
South Africa						
Henkel South Africa (Pty.) Ltd.	Gauteng	74.00	0.00	53	9	
Nordbak (Proprietary) Limited	Randpark Ridge	100.00	0.00	19	1	
Nordbak Chemicals Applications Proprietary Limited	Randpark Ridge	49.00	0.00	0	0	
South Korea						
Henkel Home Care Korea Ltd.	Seoul	100.00	100.00	64	-1	
Henkel Korea Ltd.	Choongnam	100.00	100.00	163	59	
Spain						
Henkel Ibérica Operations S.L.	Barcelona	100.00	0.00	79	-1	
Henkel Ibérica S.A.	Barcelona	100.00	85.00	437	29	
Sweden						
Henkel Norden AB	Stockholm	100.00	0.00	94	6	
Switzerland						
Henkel & Cie. AG	Basel	100.00	0.00	62	15	
Henkel Switzerland Operations AG	Erlinsbach	100.00	0.00	7	2	
Syria						
Henkel Syria S.A.S.	Aleppo	100.00	0.00	1	0	
Taiwan						
Henkel Taiwan Ltd.	Taipei	100.00	0.00	31	6	
Tanzania						
Henkel Chemicals East Africa Ltd.	Dar es Salaam	100.00	100.00	0	0	
Thailand						
Henkel (Siam) Adhesive Technologies Ltd.	Bangkok	100.00	0.00	14	1	
Henkel (Thailand) Ltd.	Bangkok	100.00	100.00	123	10	
Henkel Adhesive Technologies Trading (Thailand) Ltd.	Bangkok	100.00	0.00	-2	0	
Yamahatsu (Thailand) Co. Ltd.	Chonburi	70.00	70.00	6	1	
Tunisia						
Henkel Alki Distribution S.A.R.L.	Tunis	99.96	0.00	4	1	
Henkel Tunisie S.A.	Tunis	100.00	100.00	16	-6	
Türkiye						
Türk Henkel Kimya Sanayi ve Ticaret A.Ş.	Istanbul	100.00	0.00	239	5	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Ukraine						
Henkel Bautechnik (Ukraine) TOB	Vyshhorod	100.00	0.00	29	5	
Henkel Ceresit Ukraine TOB	Vyshhorod	100.00	0.00	0	0	
Henkel Ukraine TOB	Kyiv	100.00	20.83	72	20	
United Arab Emirates						
CSNRI Middle East FZ-LLC	Dubai	100.00	0.00	0	0	
Henkel Jebel Ali FZCO	Dubai	100.00	99.99	-18	-12	
Henkel Middle East Industries - L.L.C - S.P.C	Abu Dhabi	100.00	0.00	1	0	
Henkel Middle East Trading - L.L.C	Abu Dhabi	49.00	0.00	5	1	
Henkel Polybit Industries Ltd.	Umm Al Quwain	100.00	100.00	54	14	
Roof Care Co.	Sharjah	100.00	0.00	0	0	
USA						
Deva Concepts LLC	Dover	100.00	0.00	-3	4	
Devachan Hair and Spa, LLC	Wilmington	100.00	0.00	484	14	
Dexter Hysol Aerospace LLC	Bay Point	100.00	0.00	24	-1	
eSalon.com LLC	Wilmington	100.00	0.00	26	-8	
Flame Control Coatings, LLC	Albany	100.00	0.00	13	3	
Henkel Chemical Management LLC	Wilmington	100.00	0.00	35	4	
Henkel Corporation	Wilmington	100.00	0.00	12,541	383	
Henkel of America, Inc.	Wilmington	100.00	100.00	3,481	592	
Henkel Puerto Rico, Inc.	Hartford	100.00	0.00	146	7	
Henkel US Operations Corporation	Wilmington	100.00	0.00	6,264	-182	
Highland International, LLC	Raleigh	100.00	0.00	0	0	
Insulation Paints and Coatings, Inc.	Austin	100.00	0.00	0	0	
LifeLast, Inc.	Austin	100.00	0.00	27	2	
Mascoat China, LLC	Austin	100.00	0.00	0	0	
Mascorp, Ltd.	Wilmington	100.00	0.00	8	-2	
Molecule Corp.	Dover	100.00	0.00	33	0	
Seal for Life Canusa LLC	Wilmington	100.00	0.00	16	5	
Seal for Life Industries Beta LLC	Wilmington	100.00	0.00	16	3	

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		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Seal for Life Industries Tijuana LLC	Wilmington	100.00	0.00	15	0	
Seal for Life Industries US LLC	Houston	100.00	0.00	282	17	
Southwest Coatings, Inc.	Austin	100.00	0.00	0	0	
Venezuela						
Henkel Tecnologías Venezuela S.A.	Valencia	100.00	100.00	0	0	
Henkel Venezolana S.A.	Valencia	100.00	100.00	0	0	
Vietnam						
Henkel Adhesive Technologies Vietnam Co. Ltd.	Bien Hoa	100.00	0.00	45	23	
Henkel Vietnam Co. Ltd.	Thu Dau Mot	100.00	0.00	0	0	

Information on equity and net income as per documents prepared for the consolidated financial statements.

2. Non-consolidated subsidiaries of minor importance

		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Austria						
Persil-Altersunterstützung Gesellschaft m.b.H.	Vienna	100.00	0.00	0	0	(2)
Germany						
CHEMPHAR Handels- und Exportgesellschaft mbH	Hamburg	100.00	100.00	0	0	(1), (2)
Erste Deutsche Walfang GmbH	Hamburg	100.00	100.00	0	0	(2)
Forstverwaltung Brannenburg Geschäftsführungs-GmbH	Düsseldorf	100.00	100.00	0	0	(2)
Forstverwaltung Brannenburg GmbH & Co. OHG*	Brannenburg	100.00	100.00	0	0	(2)
Hans Schwarzkopf & Henkel GmbH	Düsseldorf	100.00	100.00	0	0	(1), (2)
Henkel Fünfzehnte Verwaltungsgesellschaft mbH	Düsseldorf	100.00	100.00	0	0	(1), (2)
Henkel Sechzehnte Verwaltungsgesellschaft mbH	Düsseldorf	100.00	100.00	0	0	(2)
Henkel Vierzehnte Verwaltungsgesellschaft mbH	Düsseldorf	100.00	100.00	0	0	(1), (2)
Henkel Wasch- und Reinigungsmittel GmbH	Düsseldorf	100.00	100.00	2	0	(1), (2)
Henkel Zehnte Verwaltungsgesellschaft mbH	Düsseldorf	100.00	100.00	0	0	(1), (2)
Henkel Zwölfte Verwaltungsgesellschaft mbH	Düsseldorf	100.00	100.00	0	0	(1), (2)
Leo Erste Investment GmbH	Düsseldorf	100.00	100.00	0	0	(2)
Leo Zweite Investment GmbH	Düsseldorf	100.00	100.00	0	0	(2)
Schwarzkopf & Henkel GmbH	Düsseldorf	100.00	100.00	1	0	(1), (2)
Schwarzkopf & Henkel Production Europe Geschäftsführungsgesellschaft mbH	Düsseldorf	100.00	100.00	0	0	(1), (2)
Great Britain						
Jeyes Group Limited	Thetford	100.00	0.00	0	0	(2)
Saudi Arabia						
Stopaq Saudi Factory LLC	Al-Khobar	51.00	0.00	1	0	(2)
Ukraine						
Agrotekhservice TOB	Kherson	100.00	0.00	0	0	(2)

Information on equity and net income as per local statutory annual financial statements.

3. Investments in associates of minor importance

		Share Henkel Group in percent	Direct Share Henkel AG & Co. KGaA in percent	Equity in million euros	Net Income in million euros	Notes
Germany						
Entsorgungszentrum Düsseldorf Süd GmbH	Düsseldorf	50.00	50.00	1	0	(2)
Institut cyclos-HTP GmbH	Aachen	40.00	40.00	1	0	(2)
Mexico						
Hysol Indael de México S.A. de C.V.	Mexico City	49.00	0.00	7	-1	(2)

Information on equity and net income as per local statutory annual financial statements.

(1) Profit/loss transfer agreement.

(2) Equity and net income as of December 31, 2024.

* General partner is the parent company or another affiliated company.

Henkel has no other investments in "large limited liability companies" as defined in Section 267 (3) of the German Commercial Code [HGB] that exceed 5 percent of the voting rights.