Fact Sheet FY 2025

At a glance

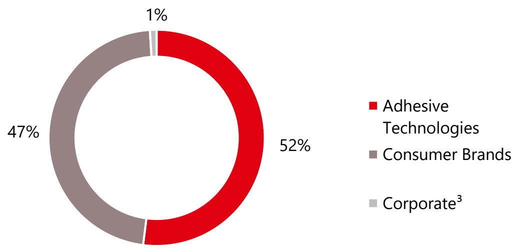
Henkel was founded in 1876. With its brands, innovations and technologies, Henkel holds leading market positions worldwide in the industrial and consumer businesses. The business unit Adhesive Technologies is the global leader in the market for adhesives, sealants and coatings. With Consumer Brands, the company holds leading positions especially in laundry & home care and hair in many markets and categories around the world. The company employs around 47,000 people worldwide. Henkel's preferred shares are listed in the German stock index DAX.

Key financials

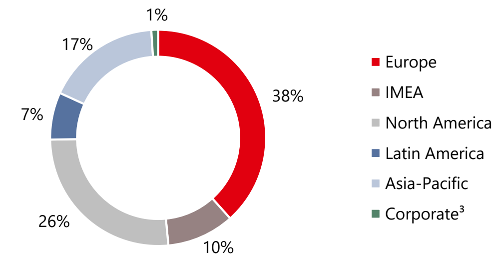
in million euros	2024	2025	+/-
Sales	21,586	**20,495**	-5.1%
Organic sales growth	2.6%	**0.9%**	-
Adjusted[1] operating profit (adjusted EBIT)	3,089	**3,026**	-2.0%
Adjusted[1] return on sales (adjusted EBIT margin)	14.3%	**14.8%**	0.5pp
Adjusted[1] earnings per preferred share (adj. EPS) (in euros)	5.36	**5.33**	-0.6%
- at constant exchange rates			+4.7%
Dividend per preferred share (in euros)	2.04	**2.07**	+1.5%

[1] Adjusted for one-time expenses and income, and restructuring expenses.
pp = percentage points

Sales by business unit 2025



Sales by region 2025



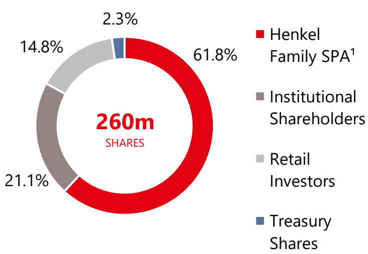
[3] Corporate = Sales and services not assignable to the individual business units.

Share information

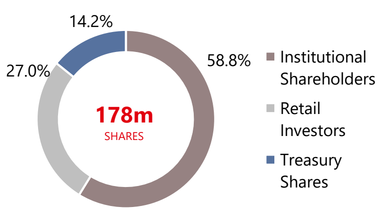
	Preferred shares	Ordinary shares
ISIN Code	DE0006048432	DE0006048408
Number of shares issued	178,162,875	259,795,875
Treasury shares[1]	26,721,914	6,385,914
Number of shares outstanding[2]	151,440,961	253,409,961
ADR[3]		
ISIN	US42550U2087	US42550U1097
Ratio	1 share : 4 ADRs	1 share : 4 ADRs

[1] Treasury shares as of June 30, 2026. Detailed information on the share buyback program is available at www.henkel.com/ir.
[2] Based on all outstanding shares, i.e., number of shares issued less treasury shares.
[3] In the US, investors can invest in certificates on both Henkel ordinary and Henkel preferred shares as part of the US "Sponsored Level I ADR Program".

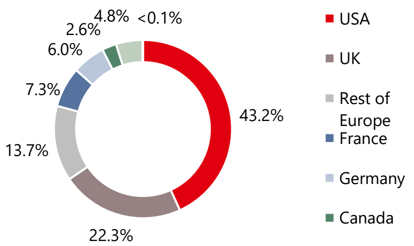
Ordinary shares



Preferred shares



Institutional shareholding by region



At December 31, 2025, Source: Henkel, CMi2i

At December 31, 2025, Source: CMi2i

[1] Henkel Family Sharepooling Agreement.

Fact Sheet FY 2025

Our business units

Adhesive Technologies

Our Adhesive Technologies business unit leads the global market with technologies for adhesives, sealants and coatings – for industrial applications and for consumers and craftsmen. As experts for industrial applications in more than 800 industries, we work closely with our customers and partners. Our strong technology portfolio results in customer-centric solutions in our Mobility & Electronics, Packaging & Consumer Goods, and Craftsmen, Construction & Professional business areas.

TOP 3 BRANDS

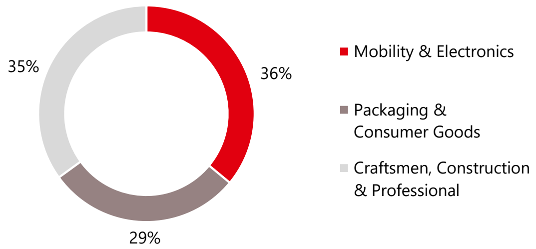
LOCTITE TECHNOMELT BONDERITE

Key financials

in million euros	2024	2025	+/-
Sales	10,970	**10,667**	-2.8%
Organic sales growth	2.4%	**1.5%**	-
Proportion of Henkel sales	51%	**52%**	-
Adjusted[1] operating profit (adj. EBIT)	1,817	**1,779**	-2.1%
Adjusted[1] return on sales (adj. EBIT margin)	16.6%	**16.7%**	0.1pp

[1] Adjusted for one-time expenses and income, and restructuring expenses.
pp = percentage points

Sales by business area 2025



Consumer Brands

Within the Consumer Brands business unit, we hold leading positions in attractive markets and have a strong brand portfolio. Our operations here are centered on the two global business areas Laundry & Home Care and Hair, as well as on the Other Consumer Businesses area with its operations in selective markets. Our portfolio features laundry detergents and household cleaners, hair styling, hair colorants and hair care products for both the Consumer and the Professional businesses, as well as body care products.

TOP 3 BRANDS

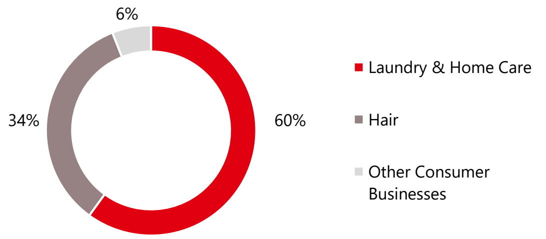
Schwarzkopf Persil all

Key financials

in million euros	2024	2025	+/-
Sales	10,467	**9,677**	-7.5%
Organic sales growth	3.0%	**0.3%**	-
Proportion of Henkel sales	48%	**47%**	-
Adjusted[1] operating profit (adj. EBIT)	1,419	**1,400**	-1.3%
Adjusted[1] return on sales (adj. EBIT margin)	13.6%	**14.5%**	0.9pp

[1] Adjusted for one-time expenses and income, and restructuring expenses.
pp = percentage points

Sales by business area 2025



Sustainability performance

We are committed to creating more value for all stakeholders and developing our business responsibly and successfully - building on our leading role in sustainability and guided by our 2030+ Sustainability Ambition Framework.

EXCELLENT PERFORMANCE IN RATINGS AND RANKINGS

Less absolute scope 1,2 and 3 GHG emissions[1]	Share of certified palm(kernel) oil from responsible sourcing	Share of recycled plastic in consumer packaging
-29% ↗	**98%** ↗	**28%** ↗

[1] Figure relates to the 2025 fiscal year compared to the 2021 base year.

Upcoming events

11.10.2026	Release Q3 2026
03.08.2027	Release FY 2026
04.14.2027	Annual General Meeting

Contact

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