

Key figures Q4 2025 and 1-12 2025



in million euros	Sales		EBIT	EBIT margin
	Q4	1-12	1-12	1-12
Adhesive Technologies				
2025	2,543	10,667	1,680	15.8%
2024	2,695	10,970	1,715	15.6%
organic growth	0.9%	1.5%	-	-
2025 adjusted ¹⁾	-	-	1,779	16.7%
2024 adjusted ¹⁾	-	-	1,817	16.6%
Consumer Brands				
2025	2,368	9,677	1,311	13.6%
2024	2,547	10,467	1,276	12.2%
organic growth	4.1%	0.3%	-	-
2025 adjusted ¹⁾	-	-	1,400	14.5%
2024 adjusted ¹⁾	-	-	1,419	13.6%
Henkel				
2025	4,945	20,495	2,816	13.7%
2024	5,281	21,586	2,831	13.1%
organic growth	2.3%	0.9%	-	-
2025 adjusted ¹⁾	-	-	3,026	14.8%
2024 adjusted ¹⁾	-	-	3,089	14.3%
	1-12	1-12	Change	
	2024	2025		
Earnings per preferred share in euros	4.80	4.92	2.5%	
Adjusted ¹⁾ earnings per preferred share in euros	5.36	5.33	-0.6%	
at constant exchange rates			4.7%	

All individual figures have been commercially rounded. Addition may result in deviations from the totals indicated.

¹⁾ Adjusted for one-time expenses and income, and for restructuring expenses.