

Henkel Circularity Target Key Facts

55% of waste in
operations reduced
(vs. 2021), reused or
recycled by 2030.

- **Scope:** All of Henkel's own operations globally are covered by this target, including production sites, owned and leased warehouses, R&D sites, and offices. Own operations are defined as for Scope 1 & 2 and 3.5. Construction waste and facilities not owned or leased by Henkel are excluded.
- **Baseline:** No information available for reporting year 2025, since this target was newly introduced for the reporting year 2026. Additional baseline information on the year 2021 will be shared alongside Henkel's Annual Report for the reporting year 2026.
- **Target alignment:** Henkel recognizes that minimizing waste and keeping materials in use is essential to advancing a circular economy and responsible resource management. As part of the "Regenerative Planet" dimension of its 2030+ Sustainability Ambition Framework, Henkel is committed to reducing, reusing, and recycling waste across its operations. Through waste prevention, improved material efficiency, enhanced recycling, and the development of reuse pathways, Henkel aims to reduce waste disposal, conserve resources, and contribute to circular material flows.
- **Progress information:** Not applicable for reporting year 2025, since this target was newly introduced for the reporting year 2026. Progress information on the new target will be shared as part of Henkel's Annual Report for the reporting year 2026.
- **Main implementation pathway:** To reduce the waste generated in its production sites, Henkel focuses on different actions:
 - **Reduce waste through improved production processes** globally in all Henkel production sites and both business units, including supplier engagement initiatives to reduce packaging material waste.
 - **Direct waste streams away from disposal**, for example through direct reuse and recycling with high-quality outbound recycling (HQOR) to improve circularity and provide high-quality raw materials for other industries.
 - **Details can be found** in [Henkel's Sustainable Impact Report 2025](#) and in [Henkel's Circularity Policy in 2026](#) (updated in May 2026).
- **Governance and steering:** Progress is overseen through Henkel's sustainability governance framework, including the Management Board, Sustainability Council and Supervisory Board Sustainability Committee.
- **External assurance:** The reported information underlying this target will be included in Henkel's Sustainability Statement 2026 and is subject to annual external limited assurance.