



WACC before tax by business unit

	2018	2019
Adhesive Technologies	10.50 %	10.00 %
Beauty Care	9.00 %	8.00 %
Laundry & Home Care	9.00 %	8.00 %
Henkel Group	8.00 %	7.75 %

WACC after tax by business unit

	2018	2019
Adhesive Technologies	7.25 %	7.25 %
Beauty Care	6.25 %	6.00 %
Laundry & Home Care	6.25 %	6.00 %
Henkel Group	5.50 %	5.75 %