



WACC before tax by business unit

	2021	2022
Adhesive Technologies	8.75 %	9.00 %
Beauty Care	6.75 %	6.75 %
Laundry & Home Care	6.75 %	6.75 %
Henkel Group	6.75 %	7.00 %

WACC after tax by business unit

	2021	2022
Adhesive Technologies	6.50 %	6.75 %
Beauty Care	5.00 %	5.00 %
Laundry & Home Care	5.00 %	5.00 %
Henkel Group	5.00 %	5.25 %