



WACC before tax by business unit

	2019	2020
Adhesive Technologies	10.00 %	9.00 %
Beauty Care	8.00 %	7.25 %
Laundry & Home Care	8.00 %	7.25 %
Henkel Group	7.75 %	7.25 %

WACC after tax by business unit

	2019	2020
Adhesive Technologies	7.25 %	6.75 %
Beauty Care	6.00 %	5.25 %
Laundry & Home Care	6.00 %	5.25 %
Henkel Group	5.75 %	5.25 %