



WACC before tax by business unit

	2020	2021
Adhesive Technologies	9.00 %	8.75 %
Beauty Care	7.25 %	6.75 %
Laundry & Home Care	7.25 %	6.75 %
Henkel Group	7.25 %	6.75 %

WACC after tax by business unit

	2020	2021
Adhesive Technologies	6.75 %	6.50 %
Beauty Care	5.25 %	5.00 %
Laundry & Home Care	5.25 %	5.00 %
Henkel Group	5.25 %	5.00 %