



## Highlights 2021

in million euros	2020	2021	+/-
<b>Sales</b>	19,250	20,066	4.2 %
<b>Adjusted<sup>1</sup> operating profit (adjusted EBIT)</b>	2,579	2,686	4.2 %
<b>Adjusted<sup>1</sup> return on sales (adjusted EBIT margin)</b>	13.4 %	13.4 %	0.0 pp
<b>Adjusted<sup>1</sup> earnings per preferred share (adjusted EPS) in euros</b>	4.26	4.56	7.0 %
<b>Dividend per preferred share in euros</b>	1.85	1.85	–

<sup>1</sup> Adjusted for one-time expenses and income, and for restructuring expenses.  
pp = percentage points