Henkel further strengthens its Adhesive Technologies business with the acquisition of Aislantes Nacionales S.A.

Düsseldorf, July 16, 2018
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Acquisition further strengthens Henkel’s Adhesive Technologies business in Chile

<table>
<thead>
<tr>
<th>Sales</th>
<th>~ € 80 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope</td>
<td>100% of capital</td>
</tr>
<tr>
<td>Financing</td>
<td>Cash / Debt</td>
</tr>
<tr>
<td>Employees</td>
<td>~ 220</td>
</tr>
<tr>
<td>Production Sites</td>
<td>1</td>
</tr>
</tbody>
</table>
Aislantes Nacionales: Advanced performance solutions for ceramic tile installation and building demands

**Compelling Portfolio**
- Strong brands and technologies with well positioned offerings
- Wide product range, from tile adhesives, elastic sealants to mortars for finishing floors & walls

**Attractive Market**
- Attractive and profitable building material market
- Strong tile adhesive consumption and market transformation to modern tiling technologies

**Regional Presence**
- Strong position in Chilean market, complementing Henkel’s portfolio in Emerging Markets
- Local manufacturing capability

Henkel to acquire Aislantes Nacionales S.A.

July 16, 2018
Strategic Rationale: Entry into attractive Chilean tile adhesives and building materials market

- Entering the Chilean tile adhesives and building materials market:
  - Key position with strong brands and technologies
  - Well-positioned portfolio
  - Local production footprint
- Offensive synergy potential, leveraging Henkel’s complementary portfolio and technology know-how
Thank you!