



OPERATIONS & SUPPLY CHAIN

Launching the factories of the future

Henkel Investor & Analyst Day 2019

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7 M P A R T S



QUALITY





RELIABILITY

A man in a white shirt is inspecting a car part in a factory. The background is blurred, showing industrial equipment and other workers. The word "INNOVATION" is written in red capital letters across the middle of the image.

INNOVATION




We are an important part of our customers' value chain

Henkel's Aerospace Competence Center

Montornès del Vallès, Spain

- State-of-the-art factory
- € 35 million investment
- Unique film lamination process & automated in-line loop controls
- Automated raw material dosing systems in the mixing process



Digital Twin

The Digital Twin Factory

Actual

Digitalized production

- Continuous data collection
- Smart decision-making

- Reduced cost
- Shortened lead time

Automated quality control

- Integrated recipe control
- Off-spec reduction

- Predictive batch quality
- Traceable products

Talent and expertise



- Leveraging knowledge & global expert network

- Continuous talent development & recruitment

First CO₂-neutral adhesives production facility



- Intelligent LED system
- Special building insulation

- Smart metering
- Renewable energy supply

Henkel's future Electronics production hub

- Incheon, South Korea

- € 35 million investment

- Leveraging the Connectivity megatrend

Global network with levers for value creation



- Digitalization
- Automation



- Efficiencies
- Customer satisfaction



Thank you